

**Appendix C - Revenue Monitoring**

**Adults and Communities**

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	Quarter 3	Variation		
	£000	£000	£000	£000		
Performance & Improvement	992	1,412	1,388	(24)		-1.7%
Safeguarding	604	674	1,116	441	Deprivation of Liberty Safeguards (DOLS) service continues to have significant pressures in 2016/17, as a result of Supreme Court judgements in 2014/15 and a loss of grant funding since 2015/16.	65.4%
Care Quality	4,736	4,438	4,354	(84)	Contract underspends within Housing related support	-1.9%
Community Well-being	733	538	0	(537)	The non-placements budget areas continue to be closely monitored and managed as savings reduced some of these areas significantly in 2016/17. These areas are projecting an underspend position which is offsetting placements pressures at this point.	-99.9%
Customer Care	334	254	226	(28)		-10.9%
Customer Finance	719	842	820	(22)		-2.6%
Dir Adult Soc Serv & Health	186	795	180	(616)	The non-placements budget areas continue to be closely monitored and managed as savings reduced some of these areas significantly in 2016/17. These areas are projecting an underspend position which is offsetting placements pressures at this point.	-77.4%
Integrated care - LD & MH	40,587	39,842	43,836	3,994	The care budgets within Adults have seen significant overspends since 2014/15 as a result of rising demand for services and increasing complexity in relation to those supported. The main pressure for learning disabilities also continues to be in relation to clients complex needs increasing and individuals transitioning from children's services into adult services. There are further pressures on the LD budget resulting from Ordinary Residents clients transitioning into Barnet.	10.0%
Integrated care - OP & DP	35,609	38,876	41,841	2,965	The care budgets within Adults have seen significant overspends since 2014/15 as a result of rising demand for services and increasing complexity in relation to those supported. In 2016/17, demand continues to grow for older adults placements with a particular growth in clients with dementia requiring complex packages of care.	7.6%
Prevention & Well Being	653	561	553	(8)		-1.5%
Social Care Management	412	736	709	(27)		-3.7%
<b>Total</b>	<b>85,566</b>	<b>88,968</b>	<b>95,022</b>	<b>6,054</b>		<b>6.8%</b>

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

a) cost centres over £100,000	77
b) cost centres over £50,000 where the cost centre's gross budget is less than £1m	64
c) Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.	

**Assurance**

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	Quarter 3	Variation		
	£000	£000	£000	£000		
Elections	348	357	357	1		0.2%
Assurance Management	565	579	579	-		0.0%
Governance	2,144	2,165	2,162	(3)		-0.1%
Internal Audit & CAFT	736	754	755	1		0.1%
<b>Total</b>	<b>3,793</b>	<b>3,855</b>	<b>3,854</b>	<b>(1)</b>		<b>0.0%</b>

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

a) cost centres over £100,000	0
b) cost centres over £50,000 where the cost centre's gross budget is less than £1m	0
c) Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.	

**Registrars Service**

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	Quarter 3	Variation		
	£000	£000	£000	£000		
Births Deaths & Marriages	(160)	(160)	18	177		111.0%
<b>Total</b>	<b>(160)</b>	<b>(160)</b>	<b>18</b>	<b>177</b>		<b>111.0%</b>

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

a) cost centres over £100,000	
b) cost centres over £50,000 where the cost centre's gross budget is less than £1m	
c) Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.	

**Central Expenses**

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	Quarter 3	Variation		
	£000	£000	£000	£000		
Capital Financing	19,260	17,280	17,280	-		0.0%
Car Leasing	2	-	-	-		0.0%
Central Contingency	7,877	2,129	1,860	(269)	Contingency yet to be allocated	-12.6%
Corporate Fees & Charges	264	264	202	(62)	Underspend on Audit Fees	-23.4%
Corporate Subscriptions	314	314	149	(166)	Underspend on subscriptions	-52.7%
Early Retirement	3,577	3,577	3,577	-		0.0%
Local Area Agreement	105	105	105	-		0.0%
Levies	19,242	19,242	19,242	-		0.0%
Miscellaneous Finance	740	742	742	-		0.0%
<b>Total</b>	<b>51,381</b>	<b>43,654</b>	<b>43,157</b>	<b>(496)</b>		<b>-1.1%</b>

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

a) cost centres over £100,000	0
b) cost centres over £50,000 where the cost centre's gross budget is less than £1m	1
c) Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.	

**Commissioning Group**

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	Quarter 3	Variation		
	£000	£000	£000	£000		
Finance & Resources	740	959	452	(507)		-52.9%
Commercial	1,049	902	975	73	Overspend on the out of hours, agency staff and running costs	8.1%
Adults and Health	1,258	1,284	1,303	19	Overspend on the GLL contract offset by savings on vacant posts	1.5%
Communications	674	639	813	174	Expenditure on surveys and other communications such as Citizen's Panel and Engage Barnet	27.3%
Commissioning Strategy	441	505	612	107	Base Budget shortfall on staffing costs	21.1%
Children & Young people	443	561	635	74	Overspend on staffing	13.2%
Environment	12,049	12,843	12,855	12		0.1%
Growth & Development	175	195	215	20	Overspend is due to increased staffing costs	10.3%
Information Management	880	921	975	54	Overspend due to backfilling of staff on secondment	5.9%
Programme & Resources	810	817	791	(25)		-3.1%
Strategic Commissioning Board	768	560	560	-		0.0%
TP-Adults	-	-	-	-		0.0%
TP-Child's Family Services	-	-	-	-		#DIV/0!
<b>Total</b>	<b>19,288</b>	<b>20,186</b>	<b>20,186</b>	<b>0</b>		<b>0.0%</b>

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

a) cost centres over £100,000	11
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b) cost centres over £50,000 where the cost centre's gross budget is less than £1m 3  
 c) Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

**Customer Support Group**

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	Quarter 3	Variation		
	£000	£000	£000	£000		
CSG Managed Budget	4,118	1,195	1,695	500	Additional security costs and reduced income	41.8%
CSG Management Fee	18,002	20,895	20,895	-		0.0%
<b>Total</b>	<b>22,120</b>	<b>22,090</b>	<b>22,590</b>	<b>500</b>		<b>2.3%</b>

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:  
 a) cost centres over £100,000 13  
 b) cost centres over £50,000 where the cost centre's gross budget is less than £1m 1  
 c) Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

**Education and Skills**

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	Quarter 3	Variation		
	£000	£000	£000	£000		
Education & Skills Management	6,940	7,082	7,157	75	Additional expenditure in relation to support service charges	1.1%
Edu Partnership & Commercial	-	-	-	-		0.0%
Post 16 Education & Skills	-	-	-	-		0.0%
School Improvement	-	-	-	-		0.0%
SEND & Inclusion	-	-	-	-		0.0%
<b>Total (excluding SDM)</b>	<b>6,940</b>	<b>7,082</b>	<b>7,157</b>	<b>75</b>		<b>1.1%</b>

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:  
 a) cost centres over £100,000 0  
 b) cost centres over £50,000 where the cost centre's gross budget is less than £1m 0  
 c) Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

**Family Services**

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	Quarter 3	Variation		
	£000	£000	£000	£000		
Family Services Management	1,100	666	182	(484)	Early achievement of MTFS savings against inflation and growth, used to offset against demand pressures.	-72.7%
Social Care Management	1,175	1,744	1451	(293)	£500k agency staff budget held here.	-16.8%
CSC 0-25	2,212	2,267	2654	387	The overspend is due to an increase in the cost of current placements, costs transferred from Children Looked After or Special Educational Needs and young people moving out of home into supported living as they become more independent.	17.1%
Intake and Assessment	2,532	3,068	3403	335	Overspend due to the use of agency staff as the Barnet Group contract is being embedded.	10.9%
Intervention and Planning	2,585	3,265	4148	883	Overspend due to the use of agency staff whilst the Barnet Group contract is being embedded and on section 17.	27.1%
Permanence Trns & CorParenting	3,184	3,430	3981	551	Overspend due to the use of agency staff whilst the Barnet Group contract is being embedded. There is also overspend on Unaccompanied Asylum Seekers (UASCs) - the total grant received does not cover full costs.	16.1%
Placements	17,468	17,729	17749	20	There has been a significant increase in the number of Looked after Children since the beginning of April. There is particular increase in the number of high risk, complex cases and in Remand. This has been offset by early achievement of MTFS savings relating to contributions from Health.	0.1%
Safeguarding & Quality	1,787	2,125	2109	(16)		-0.8%
Commissioning & Business Imp.	3,025	3,698	3327	(371)	Underspend from early achievement of MTFS savings.	-10.0%
Early Years	2,765	3,841	3894	53	Some part year vacancies, offset by shortfall in childcare income.	1.4%
Libraries & Comm.Engagemnt	5,426	5,649	5683	34		0.6%
Youth & Family Support	3,223	3,562	3451	(110)	Part-year vacancies due to delay in recruitment.	-3.1%
<b>Total</b>	<b>46,481</b>	<b>51,044</b>	<b>52,032</b>	<b>988</b>		<b>1.8%</b>

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:  
 a) cost centres over £100,000 26  
 b) cost centres over £50,000 where the cost centre's gross budget is less than £1m 43  
 c) Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

**HB Public Law**

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	Quarter 3	Variation		
	£000	£000	£000	£000		
HB Law	2,011	2,011	2,068	57		2.8%
<b>Total</b>	<b>2,011</b>	<b>2,011</b>	<b>2,068</b>	<b>57</b>		<b>2.8%</b>

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:  
 a) cost centres over £100,000 0  
 b) cost centres over £50,000 where the cost centre's gross budget is less than £1m 0  
 c) Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

**Housing Needs Resources**

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	Quarter 3	Variation		
	£000	£000	£000	£000		
Housing Needs Resources	4,976	5,560	5,738	178	The overspend has been driven by a sustained demand for temporary accommodation and high rental prices exceeding government payments received by the council.	3.2%
<b>Total</b>	<b>4,976</b>	<b>5,560</b>	<b>5,738</b>	<b>178</b>		<b>3.2%</b>

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:  
 a) cost centres over £100,000 1  
 b) cost centres over £50,000 where the cost centre's gross budget is less than £1m 0  
 c) Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

**Parking and Infrastructure**

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	Quarter 3	Variation		
	£000	£000	£000	£000		
Highway Inspection/Maintenance	354	400	408	8	A small overspend expected due to limited income opportunities for the sign shop.	2.1%
Parking	(458)	(538)	(545)	(8)	Off street car parks are to budget, the small underspend is due to a saving on abandoned vehicles contract payments.	-1.4%
Special Parking Account	(8,052)	(8,032)	(8,032)	0	The SPA is due to exceed its budgeted contribution due to a combination of increases in moving traffic camera income, on street income, residents permits income, and PCN income from on street enforcement. There have also been contract payment savings.	0.0%
Street Lighting	6,224	6,223	6,166	(57)	A saving is expected due to carbon emissions.	-0.9%
<b>Total</b>	<b>(1,933)</b>	<b>(1,947)</b>	<b>(2,004)</b>	<b>(56)</b>		<b>-2.9%</b>

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:  
 a) cost centres over £100,000 0  
 b) cost centres over £50,000 where the cost centre's gross budget is less than £1m 0  
 c) Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	Quarter 3	Variation		
	£000	£000	£000	£000		
Public Health	18,544	18,055	18,055	-		0.0%
<b>Total</b>	<b>18,544</b>	<b>18,055</b>	<b>18,055</b>	<b>-</b>		<b>0.0%</b>

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

a) cost centres over £100,000	0
b) cost centres over £50,000 where the cost centre's gross budget is less than £1m	0
c) Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.	

#### Regional Enterprise

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	Quarter 3	Variation		
	£000	£000	£000	£000		
RE Management Fee	77	(11)	499	510	The management fee is expected to be overspent due to a number of payments for additional work that Re have undertaken on behalf of the council.	4679.5%
Re Managed Budgets	1,057	1,145	926	(219)	A number of savings have been achieved in the highways work budgets due to the capital investment programme leading to a reduced need for reactive repairs.	-19.2%
<b>Total</b>	<b>1,134</b>	<b>1,134</b>	<b>1,424</b>	<b>290</b>		<b>25.6%</b>

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

a) cost centres over £100,000	2
b) cost centres over £50,000 where the cost centre's gross budget is less than £1m	0
c) Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.	

#### Streetscene

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	Quarter 3	Variation		
	£000	£000	£000	£000		
Business Improvement	264	334	299	(35)	Savings are expected due to staff secondment.	-10.4%
Green Spaces	4,330	4,343	4,380	37	A small overspend due to a delayed saving related to bowling greens.	0.9%
Mortuary	99	99	99	-		0.0%
Waste & Recycling	7,281	6,294	6,349	55	There is a need to employ agency staff to ensure service continuity, which has led to an overspend within the service.	0.9%
Street Cleansing	3,527	3,580	3,557	(23)	Savings on the weed spray contract have helped to control and offset staffing costs in the street cleansing unit.	-0.6%
Street Scene Management	652	592	653	61	A one off overspend is expected due to costs incurred as a result of a change in senior management at the start of the year.	10.3%
Trade Waste	(1,930)	(1,751)	(2,027)	(276)	Trade waste has exceeded its expected income target, and also achieved a saving on its supplies purchases.	-15.7%
Transport	(328)	(45)	75	119	The increased costs are the result of the depot relocation to Harrow and other sites, and the resulting new mobile maintenance plan required for the vehicles.	-267.6%
<b>Total</b>	<b>13,896</b>	<b>13,447</b>	<b>13,386</b>	<b>(61)</b>		<b>-0.5%</b>

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

a) cost centres over £100,000	0
b) cost centres over £50,000 where the cost centre's gross budget is less than £1m	1
c) Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.	

#### Dedicated Schools' Grant

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	Quarter 3	Variation		
	£000	£000	£000	£000		
Education DSG	(6,622)	(13,446)	(13,464)	(19)		-0.1%
Schools Funding	342	211	211	-		-100.0%
Childrens Social Care DSG	153	403	403	-		0.0%
Early Intervn & Preven DSG	6,128	12,832	12,851	19		0.1%
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>0.0%</b>

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

a) cost centres over £100,000	34
b) cost centres over £50,000 where the cost centre's gross budget is less than £1m	23
c) Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.	

#### Housing Revenue Account

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	Quarter 3	Variation		
	£000	£000	£000	£000		
HRA Other Income & Expenditure	(2,167)	(1,758)	(3,047)	(1,289)	Increased rental and service charge income has resulted due to the building of 40 new units, and a slower than expected removal of units through the regeneration programme.	-73.3%
HRA Regeneration	1,068	659	817	158	There are a number of regeneration related staff costs within the HRA that cannot be fully recovered from developers.	23.9%
HRA Surplus/Deficit for the ye	1,246	1,246	1,246	-		0.0%
Interest on Balances	(147)	(147)	(147)	-		0.0%
<b>Total</b>	<b>-</b>	<b>-</b>	<b>(1,131)</b>	<b>(1,131)</b>		<b>-100.0%</b>

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

a) cost centres over £100,000	1
b) cost centres over £50,000 where the cost centre's gross budget is less than £1m	0
c) Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.	